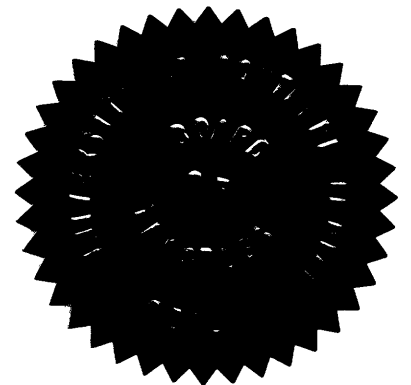


**MINUTES**

**UNIVERSITY OF SOUTHERN INDIANA  
BOARD OF TRUSTEES**

**September 2, 2004**



## MINUTES

### UNIVERSITY OF SOUTHERN INDIANA BOARD OF TRUSTEES

September 2, 2004

The University of Southern Indiana Board of Trustees met in regular session on Thursday, September 2, 2004, in New Harmony, Indiana. Present were Chair J. David Huber and Trustees Bruce H. Baker, Louise S. Bruce, Mark A. Day, Frank F. McDonald II, G. Patrick Hoehn, Harolyn G. Torain, Samuel J. Tucker, and James L. Will, Sr. Also in attendance were President H. Ray Hoops; Provost and Vice President for Academic Affairs Linda L. M. Bennett; Vice President for Governmental Relations Cynthia S. Brinker; Vice President for Student Affairs Robert W. Parrent; Vice President for Business Affairs and Treasurer Robert W. Ruble; Vice President for Advancement Sherrienne M. Standley; Faculty Senate Chair Mark Krahling; and Student Government Association President Eric Sharp.

There being a quorum present, the meeting was called to order at 2:15 p.m.

Mr. Huber began the meeting by welcoming two new members to the Board of Trustees, Mark A. Day of Indianapolis, and Frank F. McDonald of Evansville. He reported that Jim Will, Sr. of Evansville has been reappointed to the Board for a four-year term.

#### SECTION I - GENERAL AND ACADEMIC MATTERS

##### A. APPROVAL OF MINUTES OF JULY 8, 2004, MEETING

On a motion by Mr. Hoehn, seconded by Mr. Baker, the minutes of the July 8, 2004, meeting were approved.

##### B. ESTABLISHMENT OF NEXT MEETING DATE, TIME, LOCATION

The next meeting of the Board of Trustees will be held on November 4, 2004, on campus with committee meetings at 11:00 a.m. and the regular meeting of the Board at 1:00 p.m.

##### C. REPORT OF THE LONG-RANGE PLANNING COMMITTEE

The Long-Range Planning Committee met prior to the Board of Trustees meeting on September 2, 2004. Mr. Huber called on chair Bruce Baker for a report. Mr. Baker reported that Dr. Charles Harrington, assistant vice president for Academic Affairs, presented a report on Graduate Studies at USI. The committee learned about the history of graduate studies, how its role has changed through the years, its successes and challenges, and plans for the future.

##### D. PRESIDENT'S REPORT

President Hoops began his report by welcoming President Emeritus David L. Rice to the meeting and noted that Dr. Rice will share plans for improvements to the Town of New Harmony later in the meeting. Dr. Hoops was pleased to join the trustees in welcoming the newest members, Mark Day and Frank McDonald, to the Board. He reported that the new trustees met with David Huber and staff members in August for an orientation to the work of the trustees and the University, and he encouraged their full involvement and participation in the matters that come before the Board.

Dr. Hoops reported that the State Budget Committee met on the USI campus for its regular meeting on August 20. Prior to the meeting, the University hosted a breakfast meeting for the committee where President Hoops presented the University's 2005-2007 Operating and Capital Budget Requests. Following the breakfast meeting, members of the committee toured the Science and Education Center. President Hoops noted that Representative Trent Van Haften and Trustees David Huber, Bruce Baker, Mark Day, and Frank McDonald attended the breakfast meeting and that local legislators Senator Lindel Hume and Representative Dennis Avery serve as alternates on the State Budget Committee.

The University also had an opportunity this summer to present its 2005-2007 Capital Budget Request to members of the Indiana Commission for Higher Education and will present the 2005-2007 Operating Budget Request at the Commission's September meeting. Following presentations by each of the state universities, the Commission will make its 2005-2007 operating and capital budget recommendations to the Indiana General Assembly in late fall.

Dr. Hoops announced that USI Trustee Pat Hoehn is one of 14 members of the Task Force on Affordability appointed by Governor Joe Kernan. He reported that at the initial meeting of the Task Force in August, background information on affordability and state funding policies and an overview of the State Student Assistance Program was presented. The Task Force, chaired by Indiana Commission for Higher Education member Fred Bauer, is charged with making policy recommendations on how Indiana can ensure that college remains affordable for all Hoosiers. President Hoops reported that the task force is expected to submit a final report by December 15.

President Hoops reported that as of June 30, more than 5,000 employees of area contractors have completed the basic orientation and training program of the Tri-State Industrial Safety Council. The Council, which is facilitated by USI's Organizational/Professional Development Group, is sponsored by 12 of the area's largest industries. The required training is designed to reduce redundant on-site safety training.

*Get Your Vote On* is the theme of the University's 2004 voter registration campaign. President Hoops called on Vice President Brinker to report on this effort. Ms. Brinker reported that students, faculty, and staff have volunteered with enthusiasm to help with the *Get Your Vote On* campaign. The USI effort includes a week-long registration blitz with a goal of 500 registrations. Following the blitz, the committee will coordinate a "get the vote out" campaign for the November election.

Dr. Hoops welcomed Faculty Senate Chair Mark Krahlung and asked him to give a report. Dr. Krahlung reported that at its fall retreat, the senate issued charges to the standing committees for 2004-2005. He recommended that the trustees visit the Faculty Senate web site, which includes the committees and their responsibilities. In addition to the work of the standing committees, the senate will evaluate the survey instrument currently in use for student evaluation of teaching, look at the policies on departmental and school scholarships, and review and update the faculty handbook. President Hoops expressed appreciation to Dr. Krahlung for his leadership of the Faculty Senate.

President Hoops reported that the Staff Council held its annual retreat in July and re-elected Library Associate Debra Clark as chairperson. The retreat included reports from Vice President Standley, Vice President Brinker, and Steve Bridges, who is the coordinator of the Banner administrative software conversion project.

He noted that at its retreat earlier in the day the Trustees had the opportunity to join more than 550 faculty, administrative and support staff, and community leaders who have responded to a survey on University mission and engagement. He reported that the self study and the criteria related to mission and engagement drew major discussion at the fall meetings of faculty and staff, where about 40 focus groups engaged in conversation about the mission of the University, the role of engagement and service, and future ways the University can better meet its mission.

Dr. Hoops was pleased to communicate the following good news about faculty and staff accomplishments:

- Dr. Glenna Bower, assistant professor of physical education, was a volunteer at the 2004 Olympics, working as a member of the support crew for softball, which happily was a gold medal event for the US.
- Lt. Colonel and assistant professor of dental programs Dr. Ralph Matacale has returned safely from a tour of duty in Iraq.
- Katie Waters, professor of art and department chair of Art, Theatre, and Music, was selected by the Arts Council of Southwestern Indiana as the 2004 "Artist of the Year."

He reported that 33 employees with 5, 10, 15, and 20 years of service and three retirees were honored at the 34<sup>th</sup> Annual Employee Recognition Luncheon on August 17. He thanked Trustee David Huber, who presented the honorees with certificates of appreciation at the luncheon, and Trustees Louise Bruce and Bruce Baker, who also attended the event.

President Hoops asked Vice President Standley to give a report about the USI Volunteer Program and its annual recognition banquet held in August. Vice President Standley reported that since the University began tracking volunteer hours in 1996, over 3,300 volunteers have given nearly 655,000 hours of work to the institution. She noted that calculated at the national volunteer wage rate, this accounts to approximately \$10.8 million in savings to the University. At this summer's recognition banquet, 428 volunteers were honored for giving 20 or more service hours each to the institution. Vice President Standley announced that Mark Altstadt was honored at this year's banquet as Volunteer of the Year and Sandy Lawrence, former director of Health Services at USI and a long-time volunteer in the athletic department, was presented with an Inspiration Award.

Dr. Hoops called on Eric Sharp, President of the Student Government Association (SGA) to give a report. Mr. Sharp told the trustees that SGA held its second retreat of the year in August and finalized Welcome Week activities, planned Alcohol Awareness Week, and discussed plans for the Red Zone, a group organized to promote student interest in athletic events. He reported that the Activities Programming Board (APB) hosted a Welcome Back Block party for student housing residents and will host a concert featuring Gavin DeGraw at the Centre in Evansville.

The president expressed appreciation to the many people who supported Welcome Week and helped in the information kiosks during the first week of classes. These activities, designed by the Student Development staff, are critical to making students feel welcome and confident. Dr. Hoops asked Dr. Parrent to report on Welcome Week activities. Dr. Parrent noted that 33 events had taken place in the first five days of Welcome Week and that it has been a productive and engaging week for all the students involved. He reported that students moving into the residence halls were greeted and assisted by 217 University volunteers. The second annual Cultural Diversity Welcome Reception, designed to build bridges and provide connections and networks within the University community for new students of color, was attended by 86 people, including six members of the newly organized USI Black Alumni Association. Dr. Parrent expressed appreciation to the trustees who assisted with the information kiosks and move-in and who attended the reception. He closed his report by telling the trustees about the *Keeping Up* program presented to target alcohol awareness and issues related to alcohol abuse.

President Hoops asked Director of Athletics Jon Mark Hall to give an annual report on the achievements and goals of the department. Mr. Hall announced that 2003-2004 was an excellent year for the Department of Athletics. He commended USI student athletes for their continued academic success and reported that the cumulative GPA of student athletes last year was 3.01. He noted that USI was honored by *USA Today* for its excellent student athlete graduation rate. Duncan Bray, men's soccer, and Matt Keener, men's baseball, were named Academic All-Americans. Bray also was awarded the Paragon Award, presented to the top student athlete in the Great Lakes Valley Conference (GLVC).

Mr. Hall was pleased to report that the Athletics Department achieved a major goal when it won both the GLVC All-Sports trophy and the GLVC Commissioner's Cup in 2004. Individual and team efforts were rewarded when the men's basketball team finished as a national finalist, the men's and women's cross country teams swept the GLVC championships, and USI crowned its first female national champion when Heather Cooksey won the 3000-meter run at the NCAA Track and Field Championships. Former athletes LeAnn Freeland and Elly Rono were named to the GLVC Hall of Fame.

Mr. Hall reported that future events include the NCAA Division II National Championships in men's and women's cross country, for which USI will serve as the host in November. He reviewed plans for USI to participate in the NCAA Compliance Blueprint Review program in October. In this voluntary program, a representative from NCAA will spend three days on campus interviewing faculty and staff in one-on-one interviews and group meetings. The results of the confidential process will help the Department of Athletics evaluate its performance in the areas of NCAA compliance. He also reported that the University is in the final stages of an internal compliance review of athletics. The compliance committee, chaired by the NCAA Faculty Athletics Representative Dr. Scott Gordon, has involved faculty and staff and like the Blueprint Review, will assist the department in understanding its strengths and weaknesses. Mr. Hall closed his report with an announcement that the GLVC expansion efforts are complete and three institutions have been added to the conference – Rockhurst University, University of Missouri-Rolla and Drury University.

President Hoops was pleased to announce that the University has received a \$2.5 million grant from The Lilly Endowment to develop and implement programs aimed at keeping Indiana's intellectual capital in the state. He asked Provost and Vice President Bennett for a report. Dr. Bennett reported that the grant is an opportunity to provide support for faculty and student development through initiatives that will be implemented over the next five years. The largest initiative will be a scholarship endowment for National Merit Scholars. Other grant funds will be used to enhance the Honors Program, including more opportunities for study abroad, student travel grants, and opportunities to participate in national honors organizations. Funds also will be used in support of graduate students and for a series of development initiatives for USI faculty. A regional leadership program will be developed to focus on regional leadership and offer individuals an opportunity to develop leadership skills through a series of University and community partnerships.

Dr. Bennett reported that the American Chemical Society awarded USI two national awards at its recent annual conference. One recognized the student affiliate chapter for its outstanding activities and the other recognized the Indiana-Kentucky Border Section, populated exclusively with USI students and faculty, for programming.

The president noted that the Board of Trustees always enjoys meeting in New Harmony. He thanked Jim Sanders, former director of Historic New Harmony and USI Director Emeritus of Corporate and Foundation Relations, and his sister Doris Halwes, a member of the USI Foundation Board of Directors, for their hospitality when they graciously entertained the trustees for dinner at the Sanders Posey County home the evening prior to the board meeting.

President Hoops asked Dr. Bennett to introduce the academic presentation about New Harmony. She noted that the University and Historic New Harmony are exploring ways to emphasize their relationship and called on Director of Historic New Harmony Connie Weinzapfel for a report. Ms. Weinzapfel added that the New Harmony Institute for Community, a gathering of USI faculty and administrators and New Harmony residents, has come together to talk about ways to enhance the experiences of faculty and students in New Harmony and to provide service opportunities for the citizens of New Harmony. Working within the New Harmony Institute are committees on Scholarly Engagement; Education Opportunities; Marketing; Cultural Master Plan; and Comprehensive Master Plan for New Harmony and Environs.

She reported that restoration work continues on the Schnee-Ribeyre-Elliott House. Bids will be requested this winter for HVAC, electrical, and plumbing work, and preliminary plans are being discussed regarding proper furnishings for the restored areas of the house.

Ms. Weinzapfel reported that the USI/New Harmony Foundation exceeded its annual fund goal for 2003-2004. Regarding other budget items, she noted that The Lilly Endowment again provided general operation support that is essential to the operation. As part of the budget request to be reported later in the meeting, the University is requesting reinstatement of the line item in the University budget for the State's support of Historic New Harmony.

Following industry-wide trends, according to Ms. Weinzapfel, visitation is down 15 percent at New Harmony sites this year. In a plan to increase visitation, New Harmony will focus on surrounding communities (such as Nashville and St. Louis) for one-on-one contact to attract visitors and will continue to work with the media and scholarly communities. She reported that scholars from around the world continue to tour and study in New Harmony. She noted that the downtrend in visitation gives New Harmony a reason and an opportunity to review its mission in preparation for a long-range plan.

#### **E. APPROVAL TO AUTHORIZE THE CHAIR OF THE BOARD OF TRUSTEES TO APPROVE EASEMENT IN NEW HARMONY**

Mr. Huber called on President Emeritus Rice to review plans for The Town of New Harmony to construct a recreational trail near the Wabash River, the construction of which will require an easement across University property. Because the document granting the easement may require execution prior to the next regular meeting of the Board of Trustees, it was recommended that the Chair of the Board of Trustees be authorized to review and verify all documents and grant and convey the easement on behalf of the Board of Trustees.

On a motion by Mr. Will, seconded by Mr. Baker, approval to authorize the Chair of the Board of Trustees to review and verify all documents and to grant and convey the easement for the recreational trail in New Harmony on behalf of the Board of Trustees was approved.

**SECTION II – FINANCIAL MATTERS**

**A. REPORT OF THE FINANCE/AUDIT COMMITTEE**

The Finance/Audit Committee met prior to the Board of Trustees meeting on September 2, 2004. Mr. Huber called on Mr. Hoehn, chair of the committee, for a report. Mr. Hoehn reported that the committee discussed and recommends approval of the housing rates and meal plans in items B. and C. The committee approved budget adjustments, appropriations, and transfers. It heard a report on a Government Accounting Standards Board (GASB) requirement that component units of a primary entity be discreetly presented in the audited financial statements of the primary entity. Following the report, the committee agreed that according to GASB criteria, the USI Foundation will be included in the June 30, 2004, financial statements of the University.

**B. APPROVAL OF 2005-2006 HOUSING RATES**

Mr. Huber called on Vice President Ruble to review the housing rates for 2005-2006 as recommended by the Finance/Audit Committee.

On a motion by Mr. Hoehn, seconded by Mr. Tucker, the housing rates for 2005-2006 were approved.

	<u>CURRENT RATE</u>	<u>PROPOSED RATE</u>	<u>EFFECTIVE DATE</u>
<b><u>FALL OR SPRING SEMESTER</u></b>			
<b><u>McDONALD or O'DANIEL APARTMENT</u></b>			
Two Bedroom: Two students per bedroom	\$1,500	\$1,585	7-01-05
One student per bedroom	2,720	2,840	7-01-05
One Bedroom: Two students	1,820	1,915	7-01-05
One student	3,425	3,565	7-01-05
<b><u>GOVERNORS, NEWMAN, O'BANNON, or RUSTON HALL</u></b>			
Two Bedroom: Two students per bedroom	\$1,500	\$1,585	7-01-05
One Bedroom: Two students	1,500	1,585	7-01-05
<b><u>GOLDEN TOWER APARTMENT</u></b>			
Two Bedroom: Two students per bedroom	\$1,500	\$1,585	7-01-05
Three students	1,905	1,995	7-01-05
One student per bedroom	2,720	2,840	7-01-05
Family	3,965	4,120	7-01-05
One Bedroom: Two Students	1,820	1,915	7-01-05
One Student	3,425	3,565	7-01-05
Family	3,425	3,565	7-01-05

**SUMMER SESSIONS**

Summer session rates are indexed to semester rates. The rate for each five-week summer session is one-third of the academic year semester rate.

**C. APPROVAL OF 2005-2006 MEAL PLAN RATES**

Mr. Huber called on Vice President Ruble to review the proposed meal plan rates. Vice President Ruble reported that students who live in the Residence Halls (Newman, Governors, O'Bannon, and Ruston) are required to purchase a Resident Meal Plan. Three plans are available from which students can choose. The proposed rates, recommended by the Finance/Audit Committee, allow for normal increases in food and labor costs.

On a motion by Mr. Hoehn, seconded by Mr. Tucker, the following meal plan rates for 2005-2006 were approved.

**FALL OR SPRING SEMESTER**

	<b>CURRENT RATE</b>	<b>PROPOSED RATE</b>	<b>EFFECTIVE DATE</b>
Red Eagle Plan	\$1,576	\$1,599	7-01-05
White Eagle Plan	1,440	1,499	7-01-05
Blue Eagle Plan	1,240	1,290	7-01-05

**SUMMER SESSIONS**

Meal plans are not offered during summer sessions.

**D. APPROVAL OF THE 2005-2007 OPERATING BUDGET REQUEST**

Chairman Huber called on Vice President Cynthia Brinker for a review of the recommended *Operating Budget Request for 2005-2007*. Vice President Brinker referred the trustees to a summary of the request in Exhibit II-A. She reported that the budget was developed in response to the critical needs of the University and the State and that it supports the University's commitment to provide an affordable, quality education to Hoosier students. She referred to the narrative in the complete budget document, which addresses issues about USI's students, funding, academic programs, technology, and economic development initiatives.

Ms. Brinker reviewed the priorities of the request, including basic needs, quality improvement initiatives, and a line item appropriation request as outlined in Exhibit II-A. She noted that in past budget requests, the University has emphasized the discrepancy in state funding for Hoosier FTE students. The state recognized the discrepancy in 1993-95, 1997, and 1999 when it appropriated special equity adjustments to USI and other growing institutions. Vice President Brinker noted that the enrollment funding formula alone cannot make up the disparities in funding; therefore, the University's request includes a special appropriation adjustment of \$1.5 million to address the discrepancy in funding. She reported that the request also includes approximately \$485,000 to complete the restoration of the base that was reduced under the State's budget deficit management plan in fiscal year 2002.

Requests to fund quality improvement initiatives for 2005-2007 include the Center for Applied Research/Economic Development, a Manufacturing Technology Program, and expansion of the Accelerated Nursing Program. Each of these initiatives is designed to respond to needs in the region and will contribute to economic development in the southwestern Indiana area.

She reviewed the requests for appropriation to two line items in the State budget for Historic New Harmony and Lincoln Amphitheatre, requests that address serious funding concerns related to the operating and capital needs of both of these programs. Both programs have seen significant reductions in the past two budget cycles.

Vice President Brinker concluded by noting that it will be a challenging year for the State of Indiana in development of the budget. She reported that President Hoops will present the 2005-2007 Operating Budget to the Commission for Higher Education in September.

The *Operating Budget Request 2005-2007* was submitted to the Indiana Commission for Higher Education, the State Budget Agency, and the Indiana General Assembly on August 1, 2004, pending approval of the Board of Trustees. It was prepared under the instructions of the State Budget Agency and the Indiana Commission for Higher Education. The trustees were provided with a complete copy of the request and a summary of the request is presented in Exhibit II-A.

On a motion by Mr. Hoehn, seconded by Mr. Will, the 2005-2007 Operating Budget Request was approved.

#### **E. REPORT OF THE CONSTRUCTION COMMITTEE**

The Construction Committee met prior to the Board of Trustees meeting on September 2, 2004. Mr. Huber called on Mr. Hoehn, who reported that the committee reviewed a report of change orders for the Ruston Hall project.

#### **F. UPDATE ON CURRENT CONSTRUCTION PROJECTS**

Steve Helfrich, director of Facilities Operations and Planning, reported that the summer was busy with construction and renovation projects on campus. Ruston Hall was completed and ready for residents to move in following a construction project that progressed well and with minimal problems. Mr. Helfrich commended the contractors, architects, engineers, and University staff who assisted with the project to make it a success. He noted that construction of the dam for the new lake is proceeding well.

The construction of the new David L. Rice Library is well under way. Mr. Helfrich reported that the column footings are installed and about half of the lower level foundation walls have been poured. The structural steel delivery and erection is scheduled to begin near the end of September. Electrical and mechanical rough-in of conduit and piping is progressing and the underground sewer pipes have been installed under University Boulevard.

He reported on several renovation projects completed this summer. Forum II in the Wright Administration Building was completely renovated to a much-improved classroom space. Two engineering laboratories essential to the engineering program were constructed in the lower level of the Technology Center by renovating existing space. Several classrooms in the lower level of the building also were improved.

Parking Lot E was expanded to accommodate 311 additional cars to meet the parking needs of residents of O'Bannon and Ruston Halls. In October, Parking Lot E and the valley parking lot will be paved when the Indiana Department of Transportation completes a contract to pave these lots and some roadways on campus.

Mr. Helfrich was pleased to report that the Sub Connection sandwich and salad shop in the University Center was expanded to provide additional food preparation and storage areas. This project will enable the Sub Connection to serve more customers and will provide food preparation space for the new Café a la Carte food service area in the Health Professions Center.

He reported that new walkways were installed to provide access around the library construction site and to the expanded Parking Lot E; the swimming pool in the Physical Activities Center (PAC) was recoated, the Orr Center roof and the PAC exterior metal railings were painted, and landscape materials were planted at the Science and Education Center. Three concrete pads for additional bus stop shelters were installed for which METS will provide and install the shelters this fall.

Mr. Helfrich reported that improvements to the relocated varsity softball field, located at the Broadway Recreational Complex, are in progress and include a batting cage and outfield fencing. Construction of dugouts will be completed this fall. The construction of the multipurpose building at the Broadway Complex is underway. The facility will be substantially complete in November for use during the NCAA Division II Cross Country Championship.



## G. OVERVIEW OF PARKING

Mr. Huber called on Vice President Ruble for an overview of parking on the USI campus. Dr. Ruble reviewed the locations and capacities of parking lots on campus, reporting that there are 4,253 parking spaces on the main campus and 2,200 in campus housing. New construction has added 728 spaces within the past several years.

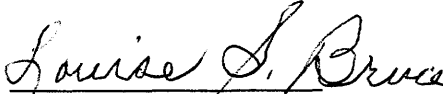
He reported that funds received from student transportation and parking fees are used for transportation-related projects such as parking lot construction and expansion, sidewalk improvements, and to help support the shuttle bus system. The University also contributes to the parking and transportation fund on behalf of its employees. Dr. Ruble referred the trustees to handouts with information on the parking fund.

Vice President Ruble introduced Miles Mann, chair of the Parking and Transportation Committee, who reviewed the work of the committee, which analyzes the parking situation on campus, researches parking patterns, and tries to anticipate parking and pedestrian needs on campus. The campus shuttle service also is a concern of the committee and shuttle routes are reviewed and modified as needs of student riders change.

Mr. Mann reported that there is always parking space available on campus, and that the time required to walk from any parking space to the center of the campus is less than five minutes. He noted that plans for a parking garage near the University Center have been tabled, but that other options are being considered, including a new surface lot, shuttle services, and moving events to weekends when there is less student traffic on campus.

There being no further business, the meeting adjourned at 4:25 p.m.

Respectfully submitted,

  
Louise S. Bruce

UNIVERSITY OF SOUTHERN INDIANA  
BIENNIAL BUDGET 2005-2007  
REQUEST SUMMARY

<b>EXPENDITURES</b>	<b>2005-06</b>	<b>2005-07</b>
Expenditure Base	65,555,478	72,750,284
Base Adjustments		
A. Enrollment Change	2,061,500	0
B. Enrollment Change Residual Amount	403,230	0
C. Plant Expansion	332,779	1,038,270
D. Appropriation Adjustment	1,500,000	0
E. Balance of Base Restoration	485,632	0
Subtotal Before Debt Service	4,783,141	1,038,270
F. Debt Service	14,137	(3,000)
Reallocation of Student Fees	(14,137)	3,000
Subtotal Debt Service	0	0
Total Expenditure Base	70,338,619	73,788,554
Maintenance for Current Programs		
A. Personal Services 3%	1,462,857	1,506,744
B. Supplies & Expense 3%	439,383	452,564
C. Student Aid 3%	64,425	66,358
Subtotal Maintenance for Current Programs	1,966,665	2,025,666
Quality Improvement		
A. Center for Applied Research/Economic Development	275,000	250,000
B. Manufacturing Technology Program	0	125,000
C. Accelerated Nursing Program	170,000	0
Subtotal Quality Improvement	445,000	375,000
Total Budget Increases	7,194,806	3,438,936
Total Expenditure Request	72,750,284	76,189,220
<b>REVENUE</b>		
Student Fee Base	25,999,878	27,078,397
Fee Increase 3%	1,092,656	1,125,435
Transfer to Debt Service	(14,137)	3,000
Total Student Fees	27,078,397	28,206,832
Operating Appropriation Base	33,696,185	39,798,335
Appropriation Increase	6,102,150	2,313,501
Total Operating Appropriation	39,798,335	42,111,836
Fee Replacement Appropriation Base	5,859,415	5,873,552
Fee Replacement Change	14,137	(3,000)
Total Fee Replacement Appropriation	5,873,552	5,870,552
Total State Appropriation	45,671,887	47,982,388
Total Revenue Request	72,750,284	76,189,220

**UNIVERSITY OF SOUTHERN INDIANA  
BIENNIAL BUDGET REQUEST 2005-2007  
CONSOLIDATED PRIORITIZATION**

<b>CONSOLIDATED EXPENDITURE BASE</b>	<b>2005-06</b>	<b>2006-07</b>
Operating Expenditure Base	59,696,063	
Fee Replacement Appropriation	5,859,415	
<b>TOTAL</b>	<b>65,555,478</b>	
<b><u>PRIORITIZATION OF INCREASES</u></b>		
<b>A. Basic Needs</b>		
1. Maintenance for Current Programs	1,966,665	2,025,666
2. Enrollment Change	2,061,500	0
3. Enrollment Change Residual Amount	403,230	0
4. Plant Expansion	332,779	1,038,270
5. Appropriation Adjustment	1,500,000	0
6. Balance of Base Restoration	485,632	0
<b>Total Basic Needs</b>	<b>6,749,806</b>	<b>3,063,936</b>
<b>B. Quality Improvement Initiatives</b>		
1. Center for Applied Research/Economic Development	275,000	250,000
2. Manufacturing Technology Program	0	125,000
3. Accelerated Nursing Program	170,000	0
<b>Total Quality Improvement Initiatives</b>	<b>445,000</b>	<b>375,000</b>
<b>C. Line Item Appropriation Request</b>		
1. Historic New Harmony	394,519	406,355
2. Lincoln Amphitheatre	525,634	594,173
<b>Total Line Item Appropriation Request</b>	<b>920,153</b>	<b>1,000,528</b>
<b>D. Capital Request</b>		
1. School of Business/General Classroom Building	33,800,000	
2. General Repair & Rehabilitation and Infrastructure Funding	1,939,038	
3. Recreation & Fitness Center Expansion - Bonding Authority Only	0	
<b>Total Capital Request</b>	<b>35,739,038</b>	